

Evaluation process

12 stakeholders participated in evaluation

Response rate to complete survey: 5.3%
Response rate to key stakeholder interviews: 2 out of 9 (22%)



Evaluation period: May to September 2019



Including field visit to Guyana: CARICOM Secretariat and Guyana Energy Agency

Intended evaluation users

OAS, the U.S. Permanent Mission to the OAS, project stakeholders, and the U.S. taxpayers



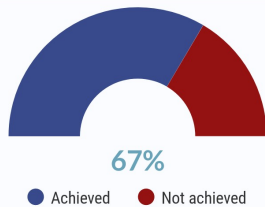
Evaluation purpose



Relevance, efficiency, effectiveness, and sustainability of C-SERMS

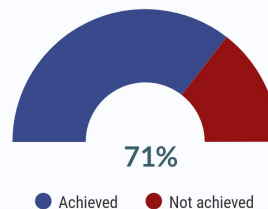
Delivery of project results

Evaluation results



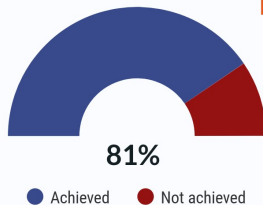
Relevance

- Relevant for OAS and U.S.
- Caribbean Energy Policy/C-SERMS: no or marginal role in 5 national energy strategies developed since 2013
- Donor initiatives still competing for scarce human resources in the region
- Project built on wrong assumptions



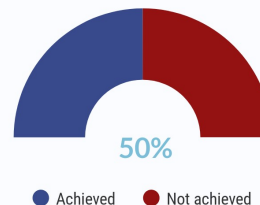
Efficiency

- Resource-intensive adaptive management approach: counterbalance shortcomings of suboptimal project design and implementation
- Project design process: leading implementation partner absent
- Regional project approach: little choices to select implementation partner



Effectiveness

- Project achieved the planned results and showed good effectiveness
- Project contributed to pockets within the CARICOM Regional Energy Policy
- External factors mainly affected C-SERMS negatively such as the uneven buy-in from the CARICOM Member States



Sustainability

- Regional Energy Policy is politically accepted in CARICOM but less used
- Uncertainties about donor coordination
- Continued implementation of projects under the C-SERMS framework is less evident
- No exit strategy: stakeholders uncertain of future of C-SERMS

Key achievements

Leveraging of funds: 65% for 2017 Caribbean Sustainable Energy Forum

\$70K \$130K \$200K
OAS + Partners = Total



Caribbean Energy Knowledge Hub:

OAS with World Bank and GIZ

Gateway to the energy portal



CXC Green Engineering Syllabus:

Caribbean Examination Council's (CXC) Caribbean Advanced Proficiency Examination (CAPE) now provides certification in Green Engineering

OAS with GIZ and CARICOM Secretariat

Certification



Renewable Energy, Energy Efficiency, and CO2 indicators for the CARICOM Member States: Tracking tool

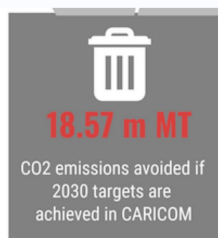
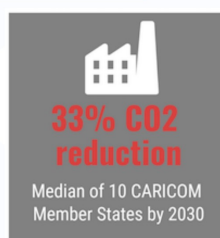
Energy monitoring



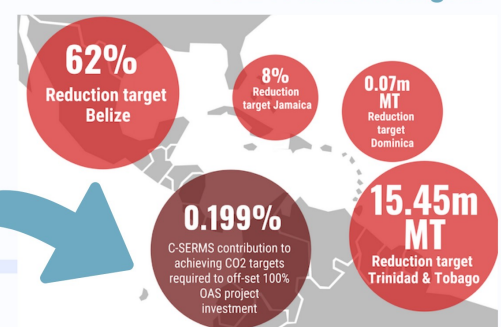
Theoretical contribution

Microgrids for electrification

Potential of reaching over 6,26m people in Guyana and Haiti. If contribution to microgrids for electrification: Over 3 million women in communities which have been electrified **earn about four times more** than women in more recently electrified communities



CO2 reduction targets



Recommendations

1 Continue engagement in the energy sector in the Caribbean due to its geopolitical significance



2 Seek an alternative entry point to the regional level. No further C-SERMS support



3 Include goal level indicators to the OAS' project document template: address underreporting



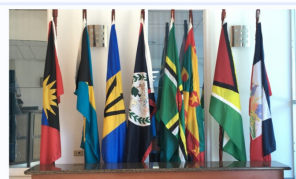
4 Include at least 1 gender indicator in all new OAS projects



5 Include national pilot projects in any future engagement in the energy sector in the Caribbean: more tangible results



6 Use exit strategies in all new OAS project documents



Source: OAS/A. Engelhardt, 2019:
External evaluation of C-SERMS
Design: A. Engelhardt, 2019